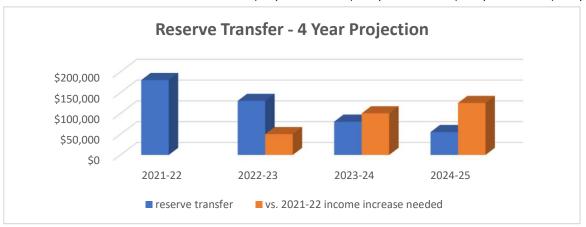
Building a Sustainable Budget

Projected Reserve Transfer Analysis

| Budget Year | 2021-22 | 2022-23 | 2023-24 | 2024-25 | total |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|
| reserve transfer | \$180,000 | \$130,000 | \$80,000 | \$55,000 | \$445,000 |
| vs. 2021-22 income increase needed | | \$50,000 | \$100,000 | \$125,000 | \$275,000 |



| (possible income stream incre | ases) | |
|-------------------------------|-------|--|
|-------------------------------|-------|--|

| rental | \$15,000 | \$20,000 | \$25,000 |
|-------------------------------------|----------|-----------|-----------|
| donor development | \$20,000 | \$50,000 | \$65,000 |
| member growth | \$5,000 | \$10,000 | \$15,000 |
| fundraiser | \$10,000 | \$20,000 | \$20,000 |
| Income Increase Projection SUBTOTAL | \$50,000 | \$100,000 | \$125,000 |

| Strategic Initiative Fund (June 2021) | \$489,855 | |
|---|------------|--|
| FY 2020-21 budget | (\$30,000 | |
| AV upgrade | (\$130,000 | |
| Balance Available for FY 2021-22 (& beyond) | \$329,855 | |

Assumptions built into this model are simplified to illustrate the dynamic tension between sustainable use of the Strategic Initiatives Fund and the pressue future budgets will face to increase income.

In real world budget dynamics, it is not likely the whole budget will remain static for four years, and the fund will likely receive additional revenue. However, working with known variables, this projection provides a picture to understand how the fund could augment the budget to support current staffing and program levels for anticipated growth in the next few years.